

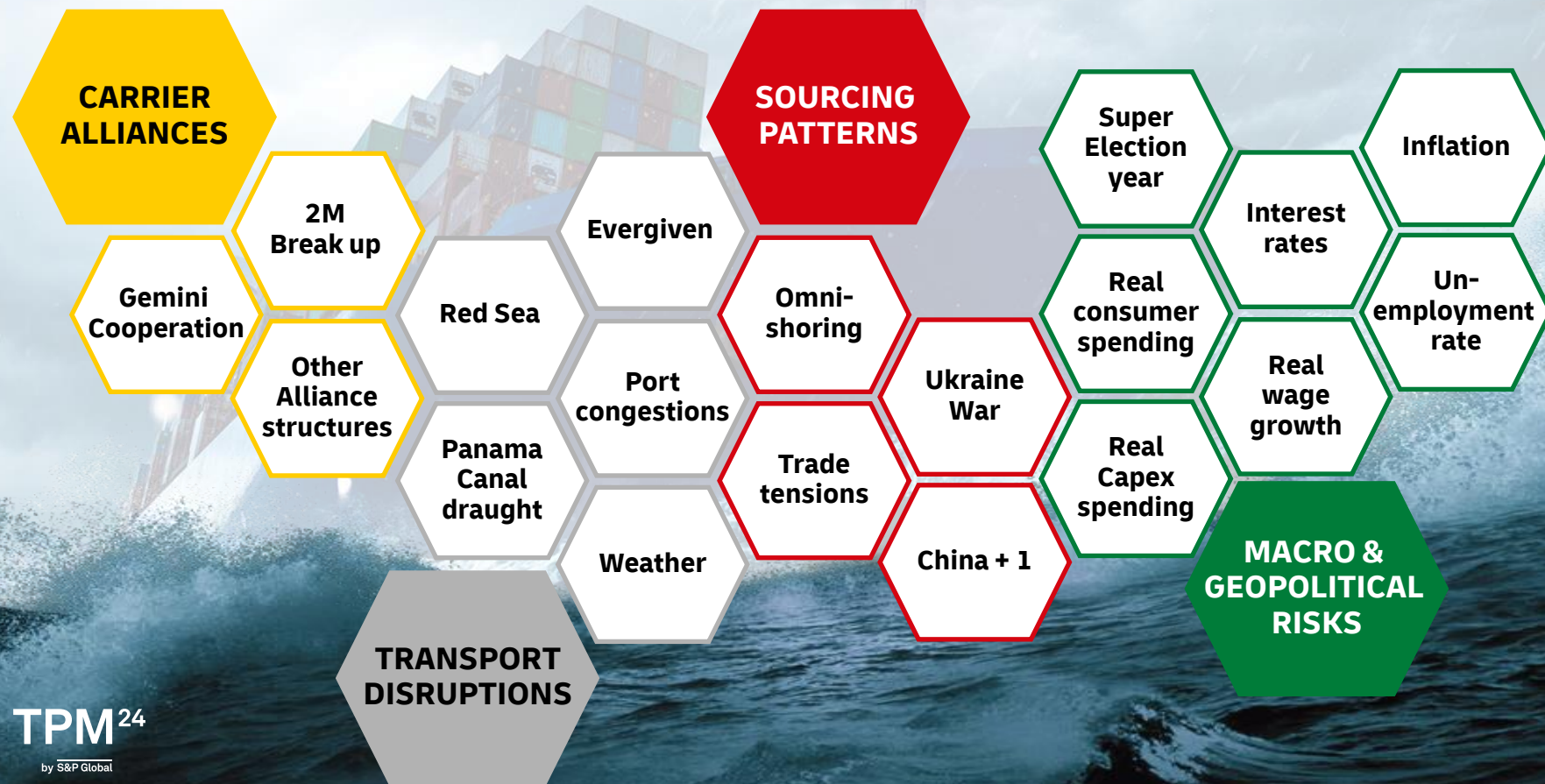
# CONTAINER SHIPPING OUTLOOK: BEYOND THE DOWN CYCLE

**Casper Ellerbaek**

Executive Vice President, Global Ocean Freight  
DHL Global Forwarding



# IT'S THE END OF THE WORLD AS WE KNOW IT





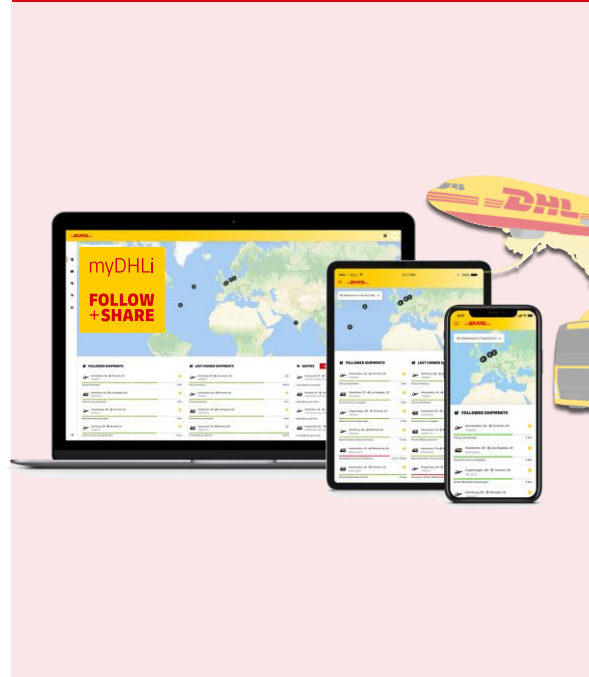
# HOW TO RESPOND TO THESE DISRUPTIONS?



# HOW TO RESPOND TO THESE DISRUPTIONS?



## LEVERAGING TECHNOLOGY & DATA



## EMPOWERMENT



## WE NEED TO DECARBONIZE SUPPLY CHAINS





# THANK YOU.

**Casper Ellerbaek**

Executive Vice President, Global Ocean Freight  
DHL Global Forwarding

**TPM<sup>24</sup>**

by S&P Global

